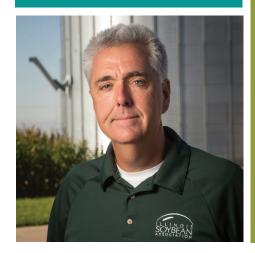
PARTNERED FOR PROFITABILITY









The 2019 growing season was not a great one for the record books—delayed and prevented plantings, a dry summer and a late harvest. While farmers worked through those challenges individually, including on my family's farm near Mahomet, the Illinois Soybean Association was partnering with others in the industry to collectively address these and other challenges the industry faced.

We're proud of that work. ISA funded innovative, new projects during the last fiscal year to seek ways to bolster profitability. We also maintained tried-and-true programs to generate continued return on investment success.

As we move into a new growing season, Illinois soybean farmers can feel confident that ISA is poised to take additional steps to efficiently and effectively secure our profitable future. And we look to Illinois farmers for feedback on those efforts to make the most of your contributions.

Contact us at ilsoy@ilsoy.org or (309) 663-7692.

DOUG SCHROEDER I ISA Chairman

CORPORATE SPONSORS

EXECUTIVE

> ADM

PRINCIPAL

> Bayer

CORE

- > Cargill
- > FMC Corporation

ASSOCIATE

- > Compeer Financial
- > Corteva Agriscien
- > The Mosaic Company

AFFILIATE

- > BASF
- > Syngenta
- > Valent U.S.A

SUPPORT

- > Beck's Hybrids
- > GROWMARK, Inc.
- > Rumbold & Kuhn, Inc.
- > Stoller USA, Inc.
- > The Andersons, Inc.
- > URSA Farmers Cooperative

OTHER SUPPORTERS

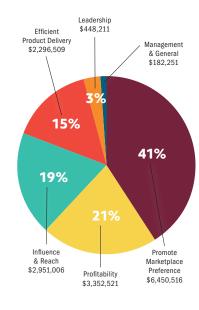
- > Farm Progress
- > Grain & Feed Association of Illinois
- > HighQuest Partners
- > Mercaris
- > Midwest Shippers Association
- > Rooster Strategic Solutions, LLC
- > U.S. Soy Global Trade Exchange

ORGANIZATIONAL EXCELLENCE

4 Illinois soybean farmers serve on the United Soybean Board.

One is on the executive committee. 8 farmers serve on the American Soybean Association board.

ISA directors
participated in the Soy
Leadership Forum, Symposium
for Chief Executive and Chief
Elected Officers, Soybean
Leadership College and Get
on Board Program.





PROFITABILITY

INFLUENCE AND REACH

EFFICIENT PRODUCT DELIVERY

LEADERSHIP

MANAGEMENT AND GENERAL

ILLINOIS SOYBEAN BOARD FINANCIALS

FOR THE YEAR ENDED AUGUST 31, 2019

ASSETS

ASSETS	
Cash, investments & cash equivalents	\$11,099,598
Other current assets	\$80,028
Fixed assets (net of depreciation)	\$1,257,064
Total Assets	\$12,436,690
LIABILITIES	
Expenses accrued and payable	\$1,778,232
Funding payable	\$1,886,344
Payable to USB	\$218,499
Total Liabilities	\$3,883,075
Net assets without donor restrictions	\$8,553,615
Total Liabilities & Net Assets	\$12,436,690
REVENUE	
Checkoff receipts (net of USB)	\$13,177,771
Interest	\$287,707
Sponsorships & miscellaneous	\$40,245
Total Revenue	\$13,505,723
OPERATING EXPENSES	
Promote Marketplace Preference	\$6,450,516
Profitability	\$3,352,521
Influence & Reach	\$2,951,006
Efficient Product Delivery	\$2,296,509
Leadership	\$448,211
Management & General	\$182,251
Total Expenses	\$15,681,014
Decrease in net assets	(\$2,175,291)

7 ISA Soy Ambassadors are currently part of the two-year leadership program. About one-third of the current board was a Soy Ambassador at some point.

Two-thirds of current ISA directors have completed at least one session of the Leadership Excellence Program. Half have completed all four sessions.



Net assets beginning of year

Net assets at end of year

\$10,728,906

\$8,553,615



FARMER PROFITABILITY

ISA co-hosted AgTech Nexus in Chicago,

which included 130 agtech innovators, funders and farmers and an exclusive dinner for 15 technology influencers. ISA sponsored the World Agri-Tech Innovation Summit and met with more than 60 agtech companies.



ISA funded university scholarships, local and multi-state university research, statewide sustainability and profitability surveys.



ISA representatives
discussed leading
ag technologies
and farm-level
adoption for a crowd
of 1,350 as part of an
InfoAg panel discussion.



The award-winning Soy Perspectives magazine launched in January 2019 with distribution to 43,000 Illinois soybean producers. An ISA readership survey indicated 37% of respondents saved



ILSoyAdvisor.com had 165 soybean management blog articles receiving 21,353 views.

- 11 award-winning webinars had 3.072 viewers
- CCAs earned 575 continuing education credits

FARMER PROFITABILITY





20 wheat and soybean experts collaborated on an Illinois Double-Crop Guide to promote planting a wheat cover crop for increased farmer profitability and nutrient management.





ISA's
Profitability
Radio
Program
broadcast 204 spots

over five months for a total of more than 400 minutes of airtime.



182 farmers with 281,785 acres benchmarked their sustainability in a FieldRise survey.



ISA educational events attracted 280 farmers and CCAs at the Soybean Summit, more than 400 farmers at five Better Bean Series events and 72 farmers at Tech Connect, a new

event focused on agtech opportunities and use.

BETTER BEANS

ARE BACK.



MARKETPLACE

1,142 participants from 47 countries visited Illinois soybean farmers and





Since **Mexico** removed a 20% retaliatory duty on U.S. pork in mid-2019, exports have rebounded with ISA's partnership promoting pork with the U.S. Meat Export Federation.



21 consulate offices were represented at ISA's annual consulates dinner in Chicago.



More than 100,000 people visited the Gulfood 2019 show in Dubai and many stopped in at the highly-regarded U.S.A. Poultry and Egg Export Council (USAPEEC) pavilion, supported by ISA, where 15 members exhibited.





ISA introduced several shippers to **newer**, **more competitive freight options** resulting in containerized soybean and soybean meal shipments with freight value of \$285,600.

MARKETPLACE





100% biodiesel is used by the Chicago Park District thanks to an ISA pilot project that proved high-blend levels of biodiesel can be used all year, problem-free.

15 B20 Club members use a total of 5.3 million gallons of B20 biodiesel annually,

contributing to cleaner air and more sustainable operations throughout Illinois.





ISA facilitated containerized soybean transactions of about **886,000 bushels worth nearly** \$11 million to five countries.



ISA helped found the World Initiative for Soy in Human Health (WISHH)

20 years ago to spur development and create trade for U.S. soy in emerging markets. ISA and WISHH continue to ensure U.S. soy is the protein of choice for food and animal feed in Africa, Asia and parts of Latin America. ISA helped identify varieties with potential to protect billions of dollars in net farm revenue by **outcompeting synthetics** and grains displacing soybean meal in feed rations.



INFLUENCE AND REACH

CHECKOFF

15 ISA thought leadership perspectives were shared through various channels in 2018-19 to support ISA's engagement and leadership role as the top soybean-producing state in the country.

ISA engaged 60 public officials and 300 Capitol staff members during a spring



soy latte event at the state's capitol to talk biodiesel. NONCHECKOFF

The Voice for Soy website was updated to include 12 issue areas, positioning ISG as an expert in legislative and governmental affairs.



ISA's Chicago office hosted 44 meetings with more than 500 people attending.



SUSTAINABLE DEVELOPMENT GALS

More than 250 sustainability leaders attending a Field to Market

meeting in Chicago heard about ISA's approach to sustainability and U.N. Sustainable Development Goals. 70 Voice for Soy users received text message Action Alerts with 278 letters delivered to 11 legislators as 62 individuals took action.

18 groups participated in a first-of-its-kind **ISA** water leadership roundtable in Chicago. The Soy in the City initiative reached more than 4,500 Chicago business influencers.

FUNDED BY CHECKOFF AND MEMBERSHIP DOLLARS

ISA contributed \$253 to each of 79 county ag literacy coalitions reaching nearly 450,000 students with lessons related to soybeans.

ISG held more than 35 legislative and key leadership meetings, including with the U.S. Trade Representative, USDA Risk Management Administrator and Cuban President Miguel Diaz Canal during his first U.S. visit in September 2018.

EFFICIENT PRODUCT DELIVERY

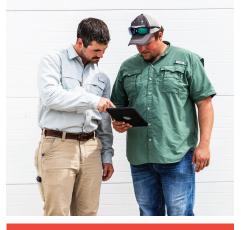


The U.S. Army Corp of Engineers completed **rehabilitation** and repairs to locks and dams along the Illinois Waterway in 2019. ISA hosted 6 tours with more than 200 transportation officials to facilitate discussions.



ISA was invited to attend events with more than 3,600 ag transportation stakeholder participants.

11 educational presentations were made to nearly 600 ag, transportation and logistics professionals at industry meetings.



ISA worked with more than a dozen top tier media outlets including the *Wall Street Journal, Crains's Chicago Business*, Bloomberg and Reuters regarding containers, securing 38 articles with 2.6 million impressions.

68,761 containers of soybeans were exported from Illinois representing about 62.1 million bushels.





VISION

Enable Illinois soybean producers to be the most knowledgeable, sustainable and profitable in the global marketplace.

MISSION

Ensure Illinois soy is the highest quality, most dependable, sustainable and competitive in the global marketplace.

1605 Commerce Parkway Bloomington, IL 61704 (309) 663-7692 phone (309) 663-6981 fax

190 S. LaSalle Street Suite 1715 Chicago, IL 60603 312-260-3782

www.ilsoy.org